

GUIDANCE 2024



EVOLUTION: DIGITAL TWIN ORIGINS: TEST SIMULATION

5

INDUSTRY 4.0 & TECHNOLOGICAL HUMANISM



INTEGRATION



Delfi.ai



MARE GROUP | A DIGITAL ENGINEERING COMPANY

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1. APPLIED ENGINEERING 28%

Advanced design and optimization of products, processes and infrastructures, leveraging cutting-edge enabling technologies to enhance innovation across manufacturing, transportation, aerospace, automotive and defense.

- Mechanical Design
- Process Engineering
- Industrial Automation
- Prototyping Services

- Predictive Maintenance
- Functional Testing
- Digital Twin & Simulation Services





2. DIGITAL SERVICES 47%

Wide-ranging digital services and development encompassing products, cloud services, and digitalization for companies and processes of any size to empower businesses and maintain sustainable competitiveness.

- Cloud and Data Center
- Analysis

Cybersecurity

- Digital Transformation
- Business Intelligence
- Big Data
- Data Mining and Data
- Al

3. TECHNOLOGY PLATFORMS 25%

Development or acquisition of proprietary technology as a foundation for new products and Platform evolution.







2024 MILESTONES

In the first half of 2024, Mare Group took effective steps towards achieving the objectives outlined in its IPO strategy, focusing on technology development, expansion into new sectors and internationalization.

O P E R A T I O N	VALUE	APP. ENG	DIG. SERV.	TECH PLA	COUNTRIES	TOPICS
Agreement with UST Italia: NIDO technology for drones (Defense and Agriculture)		~			1)	\$\frac{1}{100} \ldots \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\
Approval of the IMPROVE R&D project by MIMIT	€2,1Mln			~	()	
Acquisition of Powerflex testing (defense / aerospace)	€1,2Mln	~				
 Expansion towards Germany Framework Agreement on Defense (2024/2025) 	€1,1Mln	~	~		()	
 Obiettivo Europa expands to the Spanish Market Framework Agreement in Spain 			~			(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
Tech Platforms investment completion	€3,5 Mln			~	()	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)



Drones



ΧR



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Aerospace



Defense



Agriculture

2024 COMMUNICATION

















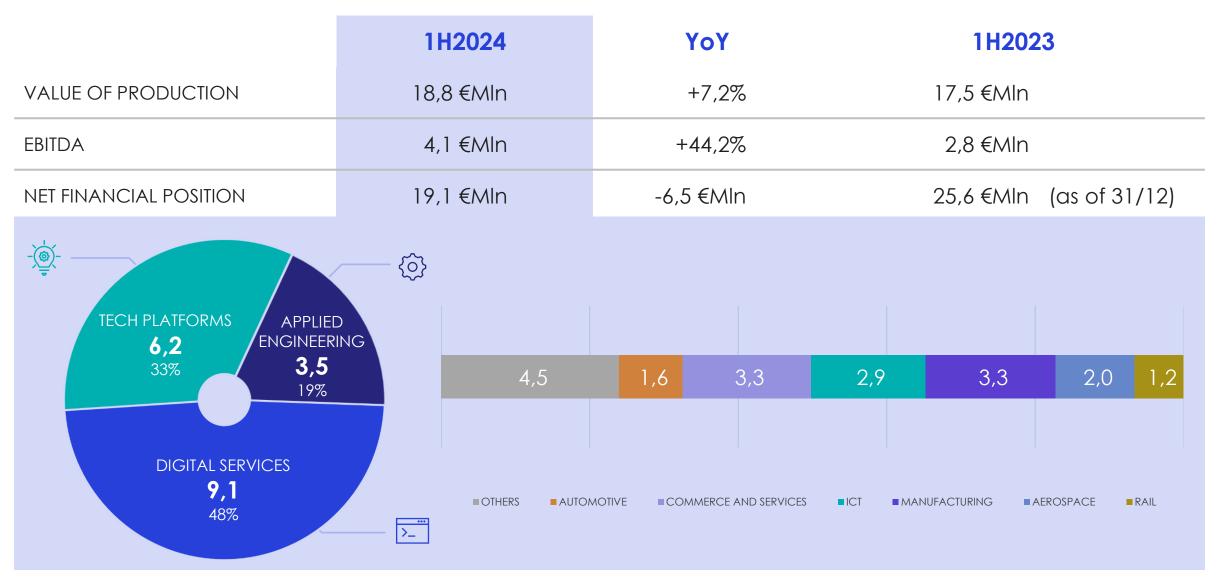








MARE GROUP | 1H2024 vs 1H2023

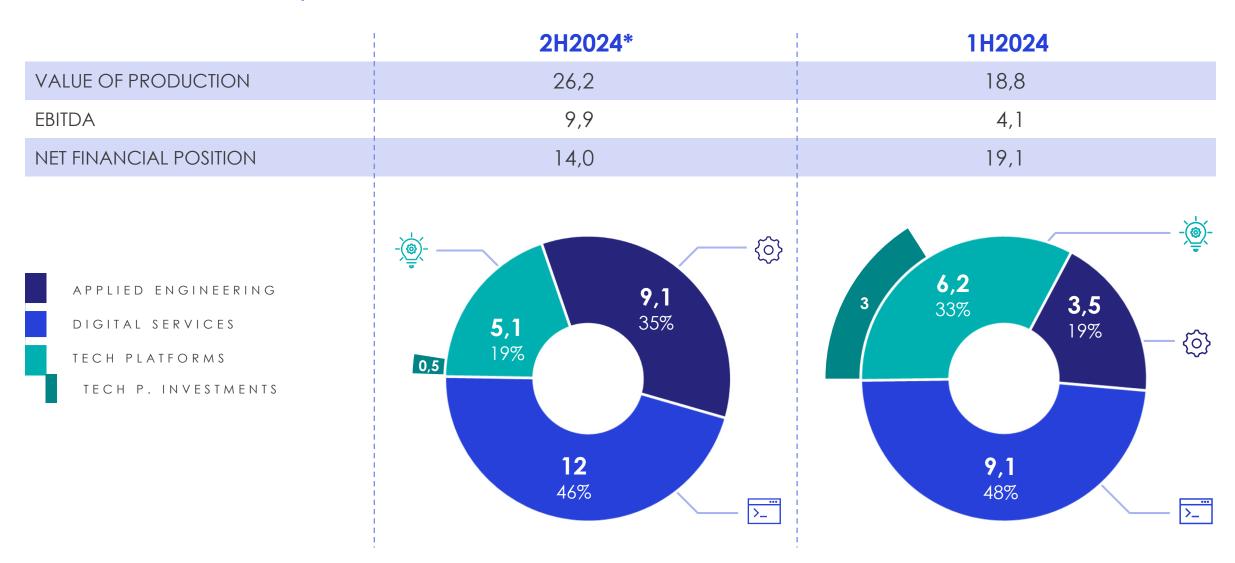


MARE GROUP | FUTURE CONTINUOUS - GUIDANCE FY2024

	2024*	YOY	2023		
VALUE OF PRODUCTION	45 €MIn	+14%	39 €MIn		
EBITDA	14 €MIn	+40%	10 €MIn		
NET FINANCIAL POSITION	14 €MIn -12 €		26 €MIn		
NFP / EBITDA	1,0x		2,5x		
APPLIED ENGINEERING DIGITAL SERVICES TECH PLATFORMS TECH P. INVESTMENTS	11,3 25% 21,1 47%		8,4 21% 11,4 29%		

^{* 2024} figures based on the upper bounds of approved guidance visit the Investor Relations section of www.maregroup.it for extended data

MARE GROUP | FUTURE CONTINUOUS - HOH GROWTH 2024 (€MIN)



^{* 2}H2024 figures reflect the upper bounds of approved guidance, 1H2024 figures reflect 1H2024 approved report visit the Investor Relations section of www.maregroup.it for extended data

MARE GROUP WELL DEFINED STRATEGY FOR A STEEP GROWTH PATH

2H2O24 (€MIn)

TRENDS

2025

€ 26,2 MIn VALUE OF PRODUCTION

DONE

TECH PLATF. INVESTMENTS

-5,1
NET FINANCIAL POSITION

- Lower Seasonal Variation
- More Recurring Revenues
- Cost Structure Optimization
- Increased Margins
- Improved Collection Cycles
- Better Cash Flow

ORGANIC GROWTH

TANGIBLE RESULTS



CONSOLIDATION



GROWTH

STRATEGIC MOVES

	(0)	>	-(@)-
ACTION	A P P L I E D E N G I N E E R I N G	DIGITAL SERVICES	TECHNOLOGY PLATFORMS
ACQUISITION OF TARGET COMPANIES	✓	✓	~
STRENGHTENING IN FOCUS SECTORS	✓		
APPLIED AI FOR BUILDING MANAGEMENT		✓	
TECHNOLOGY INTEGRATION		✓	~
NEW PRODUCTS AND SERVICES			~
INTERNATIONALIZATION	~	✓	~

ORGANIC GROWTH
+
EXTERNAL GROWTH

MORE THAN DOUBLE



Mare Group S.p.A.

Capitale sociale € 3.000.000,00 i.v.

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